HARRINGTON MEMORIAL HOSPITAL

2015 Hospital Profile

Southbridge, MA Community, High Public Payer Central Massachusetts

Harrington Memorial Hospital is a mid-size, nonprofit community-High Public Payer (HPP) hospital located in the Central Massachusetts region. Outpatient revenue has increased 4.9% from FY11 to FY15 for Harrington, while its peer cohort median increased 9.1% over the same period. In FY15, Harrington reported a profit for the third consecutive fiscal year, and the fourth in the past five fiscal years. Its total margin of 7.3% was higher than its peer cohort median of 5.4%.

Overview / Size Hospital System Affiliation: Not Applicable Change in Ownership (FY11-FY15): Not Applicable Total Staffed Beds: 126, mid-size acute hospital % Occupancy: 39.3%, < cohort avg. (65%) CHART[∧], ICB^θ Special Public Funding:

Trauma Center Designation: Not Applicable Case Mix Index: 0.79, < cohort avg. (0.87); < statewide (1.00)

Financial

Inpatient NPSR per CMAD:	\$6,986
Change FY14-FY15:	1.2%
Inpatient:Outpatient Revenue in FY15:	19%:81%
Outpatient Revenue in FY15:	\$84,743,960
Change FY14-FY15:	8.1%
Total Revenue in FY15:	\$126,134,507
Total Surplus (Loss) in FY15:	\$9,258,280

Payer Mix

Public Payer Mix:	65.2% (HPP* Hospital)
CY15 Commercial Relative Price:	0.90
Top 3 Commercial Payers:	Blue Cross Blue Shield of MA
	Fallon Health
	Harvard Pilgrim Health Care

Utilization

Inpatient Discharges in FY15:	4,250
Change FY14-FY15:	1.8%
Emergency Department Visits in FY15:	43,103
Change FY14-FY15:	5.2%
Outpatient Visits in FY15:	80,187
Change FY14-FY15:	6.8%

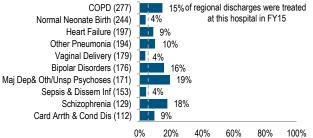
Quality

Readmission Rate in EV15

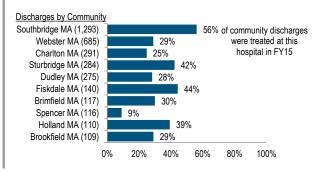
Redullission Rate in 1 175.	13.770
Change FY11-FY15 (percentage points):	-1.8%
Early Elective Deliveries Rate (Jan 2015-Jun 2016):	0.0%

What were the most common inpatient cases (DRGs) treated at the hospital in FY15? What proportion of the region's cases did this hospital treat for each service?



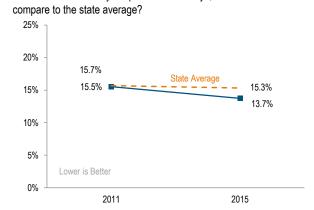


Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

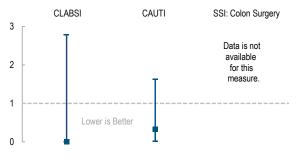


What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?

--- Hospital (4,250) = 5% of total regional discharges



How many central line-associated blood stream infections (CLABSI). catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix

2015 HOSPITAL PROFILE: HARRINGTON MEMORIAL HOSPITAL

How has the volume of the hospital's inpatient discharges changed

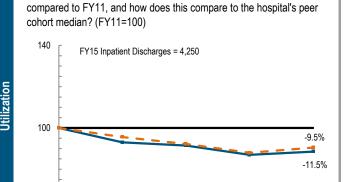
Cohort: Community, High Public Payer

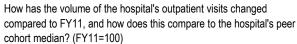
65

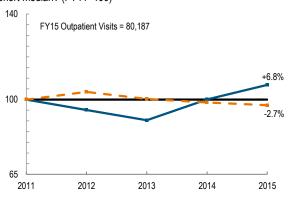
Patient Revenue Trends

2011









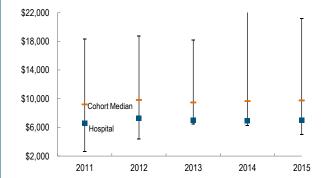
What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15, and how does this compare to the hospital's peer cohort median?

2013

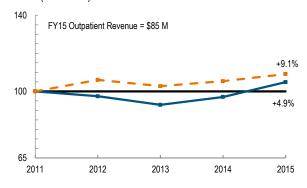
2014

2015

2012



How has the hospital's total outpatient revenue changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

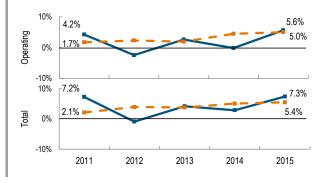


How have the hospital's total revenue and costs changed between FY11 and FY15?

Revenue, Cost, & Profit/Loss (in millions)

FY	2011	2012	2013	2014	2015
Operating Revenue	\$ 115	\$ 115	\$ 110	\$ 113	\$ 124
Non-Operating Revenue	\$ 4	\$ 2	\$ 2	\$ 3	\$ 2
Total Revenue	\$ 118	\$ 117	\$ 112	\$ 117	\$ 126
Total Costs	\$ 110	\$ 118	\$ 107	\$ 114	\$ 117
Total Profit (Loss)	\$ 8.5	\$ (1.1)	\$ 4.6	\$ 3.3	\$ 9.3

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.



⁶ For more information on Infrastructure and Capacity Building (ICB) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).

^{*} High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.

[^] For more information on Community Hospital Acceleration, Revitalization and Transformation (CHART) special funding, please contact the Health Policy Commission (HPC).